

Delegations of Authority

Policy Number	STF01
Version	2.3
Approving Authority	Board of Directors
Date Implemented	6/12/2018
Date Last Reviewed	04/02/2025
Date of Next Review	13/02/2026
Last Approved Date	13/02/2025
Responsible Officer	Chief Finance and Operations Officer
Related Policies, Procedures and Documents	



Contents

Section	1 Introduction	5
1. S	cope	5
1.1.	Powers of the Board of Directors	5
1.2.	Application	5
1.3.	General principles of delegation	5
2. S	ection 2 NIDA Policy	7
2. Polic	cy delegations	8
Section	3 Financial authorities and functions	10
3.1 Bar	nking arrangements	10
	ans	
	urance	
	penses (including entertainment and accommodation)	
	ocurement and Purchasing	
	venue and Course Fees	
	oital Expenditure (including motor vehicles)	
	e of Property Plant and Equipment * (includes motor vehicles)	
	vel	
	eporting	
	4 Personnel authorities and functions	
	ointment to positions	
•	5 Academic authorities and functions	
	ademic governance	
	dent admissions	
	ierral	
5.4 Cre	edit	18
5.5 Var	iations to degree course regulations	18

NIDA

5.	6 Student Mobility	18
5.	7 Withdrawal	18
5.8	8 Failure to re-enrol	18
5.9	9 Courses and subjects	18
5.	10 Assessment	18
5.	11 Residential study	19
5.	12 Failure before the end of session	19
5.	13 Withholding results	19
5.	14 Assessment	19
5.	15 List of graduands	19
5.	16 Graduation	20
5.	17 Testamurs	20
5.	18 Academic grievance	20
5.	19 Student academic misconduct	20
5.	20 Special consideration	20
5.	21 Appeals	20
Sec	tion 6 Administrative and general authorities and functions	.22
6.	1 Legal Services	22
6.2	2 Workplace Surveillance	22
6.3	3 Nida Property	22
6.4	4 Public Announcements	23
Sec	tion 7 Delegations of Authority Governance	. 23
	1. Breaches of policy	
	2. Governance	
8.D	efinitions	. 23
9.	Consultation	.24
10.	Change history	. 25

NIDA



Section 1 Introduction

1. Scope

The purpose of the Register of Delegations (the Register) is to be the source of the functions which the Board of Directors authorises particular officers and bodies of NIDA to carry out regularly. However, this Register is not an exclusive statement of all delegated authority. Some delegations of Board authority are and will be, from time to time, stated in other resolutions of the Board and in Policy documents.

Procedures to be followed by delegates in the exercise of their delegated authority do not appear in this Register.

Where the authority of an officer derives expressly from a delegation, the exercise of that authority is in the officer's capacity as a delegate.

Other functions are, or may be, performed by various officers pursuant to authority derived from other legislation, including the Constitution and Governance Manual, or applicable industrial agreements, for example.

The delegations of authority in this Register do not imply, and may not be construed to authorise any officer or body other than the Board to:

- Appoint or terminate the appointment of the CEO.
- Determine the budget of NIDA.
- Establish Policy affecting only the NIDA Chair, NIDA Committee Chairs, and NIDA Board members in their capacity as directors.

1.1. Powers of the Board of Directors

The Board of Directors has the power to do all things within the authority of a Public Company following the rules set out in its Constitution and the *Corporations Act 2001* (Cth).

1.2. Application

The Delegations of Authority policy document is prepared by the Chief Finance and Operations Officer, reviewed by the CEO, Audit Finance and Risk Committee, and Academic Board, and approved by the Board of Directors.

The Delegations of Authority policy is to be published on NIDA Intranet. All staff will be advised of the location of the Policy and the necessity to read and understand it before proceeding with any approved delegation.

1.3. General principles of delegation

The following principles apply to a delegate's level and scope of authority under any delegation of authority:

1.3.1 A reference to a delegation to a position or to a body is, if the position or the body is abolished, restructured or re-named, to be taken to be a reference to the principal successor to the functions of that position or body.



- 1.3.2 A person duly appointed as a temporary or acting occupant of a position has the authority delegated to the position in which he or she is acting.
- 1.3.3 A delegate may sign any document which is necessary to give effect to his or her function or authority. Except for the legally binding agreements specifically delegated to others in this Register (such as documents requiring the seal of NIDA), this includes, for example, the execution of a binding legal agreement such as a contract.
- 1.3.4 In some instances, a delegation of authority is given to several officers, including instances where a delegate has a direct reporting relationship to one of the other delegates. Any of the named officers may exercise the delegation.
- 1.3.5. In addition to those cases, as a general principle, (unless noted specifically to the contrary in the Register), a delegate's supervisor may exercise the delegated authority given to the delegate even if not mentioned by title in the "Approving Authority" column. This principle extends to each supervisor in the hierarchy up to the CEO, provided that any exercise of a delegation under this principle must only be by an officer who holds immediate, intermediate or ultimate line management responsibility for the delegate.
- 1.3.6 The principle set out in paragraph 1.3.5 does not:
 - apply if a subordinate delegate has already, in a particular case, exercised the delegation;
 - enable an individual officer or another body to exercise a delegation conferred on a body or a committee, or
 - permit a supervising delegate to exceed his or her own financial delegation or act outside his or her Accountability Area.
- 1.3.7 If a delegate appoints or instructs another officer or body to give advice or make recommendations about the exercise of delegated authority, the delegate nevertheless remains responsible and accountable for the decision or action.
- 1.3.8 Unless expressly required to do so by this Register or otherwise by the Board, no delegate is authorised to nominate another officer to perform his or her delegated authority or function.
- 1.3.9 Where nomination is permitted, the nominating officer cannot exercise the same authority in a particular case if the nominee has already exercised it.
- 1.3.10 Unless the context requires otherwise, a delegation ordinarily relates only to authorities or functions within the delegate's Accountability Area.
- 1.3.11 Nothing in this Register authorises a delegate to do anything which is, or is likely to be, a breach of an approved code of conduct of NIDA.
- 1.3.12 A delegation cannot be exercised where the officer holding the delegation would be put in a position of conflict of interest. This includes, in particular, where the officer would obtain a personal benefit of some material kind. In such circumstances the conflicted delegate must refer the decision to his or her supervisor and must not exercise the delegated authority without the counter signature of his or her supervisor.



2. Section 2 NIDA Policy

Policy

Introduction

- **A.** Policy Framework is established by the Board and, under delegated authority, by the CEO, NIDA Chair or Academic Board.
- **B.** The order of precedence is: 1. Policy, 2. Procedure and 3. Guideline. A document lower in the hierarchy may not provide for matters outside the scope of, or be inconsistent with, a document higher in the hierarchy.
- **C.** A Policy, Procedure or a Guideline relating to the operation of the business of a specific department may be made by an officer specifically delegated or nominated under Section 2.
- **D.** A Policy, Procedure or Guideline made by delegated authority has effect from the date of its approval by the delegate (or Nominee) or such other date as the delegate (or Nominee) determines.
- **E.** The Board affirms the principal role of the Academic Board in consulting with and advising the Board, the NIDA Chair and the CEO on academic matters.



2. Policy delegations		
Function/Authority	Approval Authority	
2.1 Policy Governance a) Policy Governance Policy b) Institutional Policy Register 2.2 Organisation-level policies Official high-order statements that establish: • NIDA's position on an issue • principles guiding action and decision-making, and • expectations for conduct and practice. This includes but is not limited to: • Governance Manual • Policy Governance Policy • Register of Delegations • Child Safe Policy • Staff Code of Conduct • Course Development Monitoring Review and Disestablishment Policy • Equity and Diversity Policy • Intellectual Property Policy • Intellectual Property Policy • Whistleblower Policy • Whistleblower Policy • Student Charter • Honorary Award Degrees and Fellowships Policy • Naming Rights Policy • Scholarships and Awards Policy • Anti-Discrimination and Harassment Policy	a) Board of Directors b) Company Secretary Board of Directors	
 2.2.1 Minor amendments to organisational-level policies and procedures (as defined in the Policy Governance Policy) are approved. 2.2.2 Corrections to organisational-level policies and procedures are made by the responsible officer(s). Corrections include updating or correcting links, official position titles and references to regulatory instruments. 	Responsible Officer subject to reporting to the Policy's Approval Authority	



2.3 Academic Policies	Approval Authority
Academic Policies	
Academic Polices relating to the educational, research and scholarly functions at NIDA conferred on Academic Board as set out in the Academic Board Charter detailed in the Governance Manual. See the Institutional Policy Register for details of the policies approved by Academic Board for establishment by the CEO as principal executive officer at NIDA.	Academic Board
2.3.1 Minor amendments to Academic Policies and procedures are approved	Director of Learning and Innovation
2.3.2 Corrections to academic policies and procedures are made by the responsible officer. Corrections include updating or correcting links, official position titles and references to	
regulatory instruments 2.5 Management policy	
2.5 1 Management policy refers to any policy and procedures developed by administrative units and other business areas to implement and support the organisational and/or local governance, strategy or operations.	Executive Team subject to reporting to AFR
2.5.2 Management policy instruments are subordinate to all organisational-level policy instruments defined in section 2.2.	
2. 6 Procedures and Guidelines	Executive Team
Establish Procedures and Guidelines, including pursuant to a Policy, or nominate an officer to establish a Procedure or a Guideline.	



Section 3 Financial authorities and functions

Introduction

A. The exercise of a financial delegation involves binding NIDA and an external party in a legally binding agreement. The purpose of delegating such authority to approve expenditure is to devolve the responsibility for those actions to appropriate operational levels.

In this regard, note that NIDA's accounts are subject to external audit (add relevant legislation)

- Expenditure shall be committed or incurred by an officer of an authority only within the limits of a delegation in writing conferred on the officer by a person entitled to make the delegation.
- 2) An officer of an authority who commits or incurs expenditure shall be responsible for the exercise of due economy.
- B. This Policy sets the financial limits and authority of management and staff in respect of several key functions. These functions include the authority to enter significant financial commitments including contracts and hiring new staff. This policy also provides guidelines and sets the limits of authority within NIDA for financial commitments. The key areas regulated by this policy include:
- Operating Expenditure
- Capital expenditure, both specifically funded by the Commonwealth Government and capital expenditure funded by NIDA
- Financial commitment from appointment and remuneration of staff; and
- Entering into external contracts and financial commitments

Where a delegation authorises approval "up to" a specified amount or time or percentage, the authority includes approval of that amount, time or percentage.

C. Responsibilities

Each Executive is responsible for ensuring compliance by staff with the policy limits within their area of responsibility.

Questions in relation to the operation of this policy can be referred to the Chief Finance and Operations Officer.

3. Financial Commitments	
Function/Authority	Approving Authority
3.1 Banking arrangements	
3.1.1Guarantees a) Unlimited b) Up to \$100,000 c) Up to \$50,000	a) Board of Directors b) CEO c) Chief Finance and Operations Officer
3.2 Loans	
3.2.1 Loan Facilities	
a) All loan facilities	a) Board of Directors



3.2.2 Bank Accounts a) new bank account b) authority to add/change bank signatories c) change primary/secondary signatories: (signatories would usually be CEO and CFOO) 3.3 Insurance	a) Board Chair or Chair, AFR Committee b) Board Chair or Chair, AFR Committee c) Board Chair or Chair, AFR Committee
 3.3.1 Insurance a) Group Insurance Program b) Settlement of claims; i. Over \$15,000 ii. Up to \$15,000 c) All claims made under the Directors Indemnity Policy must be notified to the Board of Directors. Where relevant claims must be notified to insurer irrespective of anticipated amount. 	a) Board of Directors b) i. Chief Executive Officer ii. Chief Finance and Operations Officer
3.4 Expenses (including entertainment and 3.4.1 Approvals a) Incurred by Chair b) Incurred by AFR Committee c) Incurred by non-executive members of the Board Sub-Committees d) Incurred by Director/s e) Incurred by CEO f) Incurred by Executive Team g) Incurred by non-executive staff or others entitled to incur expenses	a) Chair AFR Committee b) NIDA Chair c) NIDA Chair or Chair AFR Committee d) Board of Directors e) Chair f) CEO g) Chief Finance and Operations Officer
3.4.2 Operating Expenditure Single item within budget a). Unlimited b). Up to \$200,000 c.) Up to \$100,000 d). Up to \$25,000 e.) Up to \$10,000 Single item not within the budget f). Unlimited g). Up to \$75,000 h). Up to \$50,000	a). Board of Directors b). CEO c) Chief Finance and Operations Officer d). Responsible Executive Team member e). Department Manager f). Board of Directors g). CEO h). Chief Finance and Operations Officer
Items above \$25,000 at g) and) h) to be reported to AFR Committee.	



3.5 Procurement and Purchasing	Approval Authority	
3.5.1 Supplier Agreements (Spend		
Commitments)		
a. Unlimited	a. Board of Directors	
b. Up to \$250,000	b. CEO	
c. Up to \$150,000	c. Chief Finance and Operations Officer	
If specified in the approved budget or		
forecast d. Unlimited	d. Board of Directors	
e. Up to \$250,000	e. CEO	
f. Up to \$75,000	f. CFOO	
If not specified in the budget or forecast		
g. Unlimited	g. Board of Directors h. CEO	
h. Up to \$50,000 i. Up to \$25,000	i. CFOO	
3.6 Revenue and Course Fees 3.6.1 Course and Student fees		
3.0.1 Course and Student rees		
a) Determine fees for award programs	a) Board of Directors	
b) Determine fees and charges for non-award programs	b) Board of Directors, or CEO and CFOO jointly	
c) Determine fees for goods and services of any kind	c) CEO solely or Chief Finance and Operations Officer and either Director	
	Commercial Development or Director	
d) Determine scales for fines and	Learning and Innovation d) Chief Finance and Operations Officer and	
penalties	Director Learning and Innovation	
e) Discount / Rebates unlimited	e) Board of Directors	
f) Group Discounts/Rebates (including staff)	f) Board of Directors	
g) Discount/ Rebate up to 5%	g) Chief Finance and Operating Officer	
h) Customer Group Discounts/Rebatesi) Customer Specific Discounts/Rebates	h) CEO i) CEO	
j) Waive the whole of, or part of, an	j) CEO ,or jointly Chief Finance and	
individual student's fees.	Operating Officer with either Director	
	Learning and Innovation or Director Commercial Development (to be reported to	
	AFR).	
3.6.2 Sales Contracts		
a) Unlimited	a) Board of Directors	
b) Up to \$250,000	b) CEO	
c) Up to \$100,000 d) Up to \$30,000	c) Chief Finance and Operations Officer or d) Responsible Executive Team member	
e) Up to \$15,000	e) Head of Department	



3.6.3 Credit Approvals and Policies	
Credit Terms a) Unlimited b) Customer terms up to 60 days from invoice or up to \$100,000	a) Board of Directors b) CEO
c) Customer terms up to 30 days from invoice or up to \$50,000	c) Chief Finance and Operations Officer
3.7 Capital Expenditure (including motor	vehicles)
If specified in the board approved capital budget or forecast a) Unlimited b) Up to \$250,000 c) Up to \$100,000	a) Board of Directors b) CEO c) Chief Finance and Operations Officer
If not approved in the budget d) Unlimited e) Up to \$20,000 a time up to a maximum of \$100,000 in any 12 month budget period	d) Board of Directors e) CEO reporting to AFR
3.8 Sale of Property Plant and Equipmen * (includes motor vehicles)	t Approval Authority
a) Unlimited b) Up to \$25,000 (and advising Board of Directors) c) Up to \$10,000	a) Board of Directorsb) CEOc) Chief Finance and Operations Officer
* Value based on book value or sale value	
3.9 Travel	
a) International Travel by CEO or over \$15,000	a) NIDA Chair
b) International Travel by all other staff up to \$15,000	b) CEO
c) Domestic Travel Unlimited	c) CEO
d) Domestic Travel up to \$10,000 e) Domestic Travel up to \$4,000	d) Chief Finance and Operations Officer e) Responsible executive team member
3.10 Reporting	·
3.10.1 Bad Debts Write Off	
Approve write-off of bad debts up to and including:	
a) Unlimited	a) Board of Directors
b) Up to \$50,000 c) Up to \$20,000	b) CEO c) Chief Finance and Operations Officer
ο, ορ ιο ψεο,οοο	of other i marioe and operations officer



d) Up to \$2,000	d) Executive Team members
3.10.2 Write down of equipment and other assets	
Approve disposal of assets or equipment by: a) Unlimited b) Up to \$10,000 c) Up to \$1,000	a) CEO b) Chief Finance and Operations Officer c) Executive Team members
3.11.1 Gifts, bequest and sponsorship a) Unlimited b) Up to \$250,000 c) Up to \$100,000 d) Up to \$50,000	a) Board of Directors b) CEO c) Chief Finance & Operating Officer together with Director Commercial Development d) Director Commercial Development



Section 4 Personnel authorities and functions

Introduction

- A. In the event of any inconsistency between these delegations in Section 4 and any relevant industrial instrument, the provisions of the industrial instrument prevail.
- B. The financial authorities and functions delegations in Section 3 do not apply to limit the delegations given under this Section 4.
- C. In this Section 4, unless otherwise stated, a delegation to appoint to a position includes a delegation to appoint a person to act in a position.
- D. Where there is a reference in this Section 4 to a named office with the addition of the words "or Nominee", the officer occupying the office may nominate in writing one or more appropriate officers to have that same authority. The officer entitled to make a nomination must only nominate such minimum number of Nominees as is necessary for the exercise of the authority, having regard to the nature of the task, such as the Nominee's specialist knowledge attaching to a particular centre or other authority or body.

4. Appointment to positions Function/Authority 4.1 CEO Board of Directors a) Hiring b) Dismissal	
a) Hiring	
c) Remuneration	
of Nemanoration	
4.2 Direct Reports of CEO	
a) Hiring a) Board of Directors	
b) Dismissal b) Board of Directors	
c) Remuneration c) Remuneration Committee	
4.3 Direct Reports of Executive Team member	
a) Hiring a) CEO	
b) Dismissal b) CEO	
c) Remuneration c) CEO on the recommendation of Executive Team member	
Executive real member	
4.4 All other staff (permanent or part-time)	
a) Hiring – Increases a) CFOO	
b) Hiring – Replacements b) Responsible Executive Team Member	
and jointly Director, People & Culture (or	
Nominee)	
c) Vary an employment contract c) Responsible Executive Team Member	
and jointly Director, People & Culture (or Nominee)	
(NOTHINGE)	



4.5 Casual and Temporary Staff	
a) Casual and Temporary Staff (outside the budget) b) Casual and Temporary Staff (within the budget)	a) Chief Finance and Operations Officer b) Responsible member of the Executive Team (or Nominee)
4.6 Consultants	
4.6.1 Non-CWEP - Specified within the budget a) Unlimited b) Up to \$ 70,000 c) Up to \$10,000 4.6.2 Non-CWEP - Not specified within the budget a) Unlimited b) Up to \$35,000 c) Up to \$15,000	 a) Board of Directors b) CEO c) Chief Finance & Operating Officer a) Board of Directors b) CEO d) Chief Finance and Operations Officer
4.6.3 CWEP – Specified within CWEP budget a) Unlimited b) Up to \$100,000 c) Up to \$25,000	a) Board of Directorsb) CEOc) Chief Finance and Operations Officer
4.6.4 CWEP – Not – specified within the budget a) Unlimited b) Up to \$100,000 c) Up to \$25,000	a) Board of Directorsb) CEOc) Chief Finance and Operations Officer



Section 5 Academic authorities and functions

Introduction

The purpose of delegating authority to approve academic decisions in key areas is to devolve the responsibility for those actions to appropriate operational levels. However, in taking these actions it is expected that those with delegated authority will:

- a) Consult regularly with the CEO on important decisions
- b) Report such decisions to the Academic Board at the next appropriate meeting.

The following delegations apply to all accredited courses offered by NIDA, including the higher education courses managed by the NIDA Conservatoire and the vocational education and training courses managed by the Pathways and Partnerships division.

The operational area of the Director of Learning & Innovation is Higher Education (Bachelor and Masters degree courses), and Vocational Education and Training (Diplomas and Certificate III) (VET). Any delegated authority to this positions will apply only to their respective area of responsibility.

5. ACADEMIC GOVERANCE	APPROVAL AUTHORITY
Function: The Authority for managing the	
academic governance of all NIDA	
accredited courses, as identified in this	
section, is delegated from the Board of	
Directors to the Academic Board.	
5.1 Academic governance	
Endorse new and revised courses, and	Academic Board
the disestablishment of courses no longer	
required, consistent with accreditation	
requirements, for final approval by the	
Board of Directors	
Approve academic policies and	Academic Board
procedures, including academic matters	
such as those relating to entry	
requirements, admission, enrolment,	
assessment, special consideration, credit,	
language proficiency, discipline and	
exclusion	
Monitor quality assurance	Academic Board
Approve academic requirements for	Academic Board
admission to an accredited course	
5.2 Student admissions	
Approve admission of students to	Director, Learning and Innovation.
accredited courses	
Approve waiver or variation of an English	Director, Learning and Innovation
language requirement for an applicant to	
an accredited course (domestic students	



only)	
5.3 Deferral	
Approve the deferral of enrolment of a	Director, Learning and Innovation on the
student in an accredited course	recommendation of Course Leaders
	or Deputy Director, Learning and Innovation
5.4 Credit	
Approve credit or recognition of prior	Director, Learning and Innovation on the
learning	recommendation of Course Leaders and Head of
	Academic Development and Research
5.5 Variations to degree course regulation	ons
Vary the requirements of a degree course	Academic Board
, ,	Any financial implication – to be approved by AFR
5.6 Student Mobility	1
Approve applications to undertake student	Director, Learning and Innovation
mobility programs	2 ii ootoi, 2 oo ii iii gana ii ii o vaatoii
Cancel enrolment if student fails to	Academic Board
complete the course within the time	on the recommendation of the Examination and
allowed	Progress Committee
	1 rogress committee
5.7 Withdrawal Approve withdrawal after the census date	For withdrawal without academic penalty -
Approve withdrawar after the cerisus date	Academic Board on the recommendation of the
	Examination and Progress Committee
	2. For withdrawal without financial penalty – CEO on
	the recommendation of Director Learning and
	Innovation
5.8 Failure to re-enrol	
Place student on leave of absence (defer)	Director, Learning and Innovation
or approve withdrawal from a course for	
failure to re-enrol	
Determine appeal against withdrawal of a	CEO on the recommendation of the Director
student from a course for failure to re-	Learning and Innovation
enrol	
5.9 Courses and subjects	
Approve course regulations and monitor	Academic Board
implementation	
5.10 Assessment	
Approve assessment in a course and	Academic Board
across individual subjects	
Undertake assessment of a student's	Academic lecturer, tutor or mentor responsible for
work in a subject	assessing students' work
Finalise grades awarded for assessment	Examination and Progress Committee
in accredited courses	for approval by Academic Board
3.55. 54.154 554.555	and approval by Board of Directors
	and approval by board of birottoro



Notify students of grades following	Director, Learning and Innovation on
approval by the Academic Board	recommendation from Examination and Progress
	Committee
Approve additional assessment in a	Director, Learning and Innovation on the
subject and the nature of such	recommendation of Course Leaders and/or Head of
assessment	Academic Development and Research.
5.11 Residential study	
Approve inclusion of compulsory or	Academic Board
optional residential study requirements in	
a subject	
Approve exemption from attendance at a	Director, Learning and Innovation on the
compulsory residential study requirement	recommendation of Course Leaders, and/or the
	Head of Academic Development and Research
Approve appropriate action for non-	Director, Learning and Innovation on the
attendance at a compulsory residential	recommendation of Course Leaders, and/or the
study requirement	Head of Academic Development and Research
5.12 Failure before the end of session	
Prevent a student from completing a	CEO on the recommendation of
subject, industry placement or project, or	Director Learning and Innovation
submit/present a final assessment	
Determine a grade (withdrawn or fail) for a	Examination and Progress Committee
student who is prevented from completing	on the recommendation of Course Leaders and the
a subject, industry placement or project,	Head of Academic Development and Research
or submitting/presenting a final	
assessment	
5.13 Withholding results	
Withhold a student's results due to	Director, Learning and Innovation
indebtedness to NIDA	
5.14 Assessment	
Approve special conditions for an	Director, Learning and Innovation on the
assessment or examination for a student	recommendation of Course Leaders, and/or the
	Head of Academic Development and Research.
Approve action to be taken where an	Director, Learning and Innovation on the
assessment activity is cancelled or	recommendation of Course Leaders, and/or the
terminated due to unforeseen	
	Head of Academic Development and Research.
circumstances	Head of Academic Development and Research.
circumstances 5.15 List of graduands	·
circumstances	Head of Academic Development and Research. Board of Directors on the recommendation of the Academic Board
circumstances 5.15 List of graduands	Board of Directors



### States of the Board of Directors 5.16 Graduation	g and
Approve the admission of a graduand to a degree on a graduand at a graduation ceremony Confer degrees on a graduand in absentia Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree Board of Directors on the recommendation of the Academic Board of Directors on the recommendation of Director, Learning Innovation Board of Directors on the recommendation of the CEO 5.17 Testamurs Both the Director, Learning and Innovation at Finance & Operating Officer	g and
degree Confer a degree on a graduand at a graduation ceremony Confer degrees on a graduand in absentia Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree On the recommendation of Director, Learning and Innovation are finance & Operating Officer	g and
Confer a degree on a graduand at a graduation ceremony Confer degrees on a graduand in absentia Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree NIDA Chair or their delegate NIDA Chair or their delegate CEO on the recommendation of Director, Learning Innovation Board of Directors on the recommendation of the CEO 5.17 Testamurs Both the Director, Learning and Innovation and Finance & Operating Officer	g and
Confer degrees on a graduand in absentia Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree NIDA Chair or their delegate CEO on the recommendation of Director, Learning Innovation Board of Directors on the recommendation of the CEO 5.17 Testamurs Both the Director, Learning and Innovation are Finance & Operating Officer	
Confer degrees on a graduand in absentia Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree NIDA Chair or their delegate CEO on the recommendation of Director, Learning Innovation Board of Directors on the recommendation of the CEO 5.17 Testamurs Both the Director, Learning and Innovation are Finance & Operating Officer	
Approve the time, date and location of a graduation ceremony Withhold a student's graduation due to indebtedness Approve the form of testamur attesting to the admission of a graduate to a degree CEO on the recommendation of Director, Learning Board of Directors on the recommendation of the CEO Both the Director, Learning and Innovation are Finance & Operating Officer	
graduation ceremony on the recommendation of Director, Learning Innovation Withhold a student's graduation due to indebtedness 5.17 Testamurs Approve the form of testamur attesting to the admission of a graduate to a degree on the recommendation of Director, Learning Board of Directors on the recommendation of the CEO 5.17 Testamurs Both the Director, Learning and Innovation are Finance & Operating Officer	
Withhold a student's graduation due to indebtedness 5.17 Testamurs Approve the form of testamur attesting to the admission of a graduate to a degree Innovation Board of Directors on the recommendation of the CEO Both the Director, Learning and Innovation are Finance & Operating Officer	
Withhold a student's graduation due to indebtedness 5.17 Testamurs Approve the form of testamur attesting to the admission of a graduate to a degree Board of Directors on the recommendation of the CEO Both the Director, Learning and Innovation are Finance & Operating Officer	nd Chief
indebtedness 5.17 Testamurs Approve the form of testamur attesting to the admission of a graduate to a degree On the recommendation of the CEO Both the Director, Learning and Innovation are Finance & Operating Officer	nd Chief
5.17 Testamurs Approve the form of testamur attesting to the admission of a graduate to a degree Both the Director, Learning and Innovation are Finance & Operating Officer	nd Chief
Approve the form of testamur attesting to the admission of a graduate to a degree Both the Director, Learning and Innovation are Finance & Operating Officer	nd Chief
the admission of a graduate to a degree Finance & Operating Officer	nd Chief
the admission of a graduate to a degree Finance & Operating Officer	
Approve the increase of a testage with a second of Direction of Direct	
Approve the increase of a testage with a second of Direction	1
Approve the issuance of a testamur to a Board of Directors	
graduate under NIDA's Common Seal	
certifying that a graduate has been	
admitted to a degree of NIDA	
5.18 Academic grievance	
Make a determination in response to an Examination and Progress Committee on the	
academic grievance recommendation of Director of Learning and	,
Innovation in consultation with Course Leade	ers
Undertake an external review of a External Academic Reviewer nominated by the	he
decision in relation to an academic Academic Board (higher education)	
grievance Or LEADR – Association of Dispute Resolver	rs
(vocational education)	
5.19 Student academic misconduct	
Initiate an investigation into an allegation Director, Learning and Innovation reporting to	0
of academic misconduct; make a finding	
of academic misconduct;	
To impose a penalty for academic Director of Learning and Innovation makes	
misconduct recommendation to Examination and Progres	SS
Committee	
Cancel a student's enrolment CEO	
5.20 Special consideration	
Make a determination in relation to an	
application for special consideration recommendation of relevant Course Leaders	i
5.21 Appeals	
Make a determination in relation to CEO	
student appeals	



5.22 Research and Scholarship Ethical	Research and Scholarship Committee will manage
Approval	ethical approvals and report to Director of Learning
	and Innovation and Academic Board.
5.23 Research Awards Scheme	Research and Scholarship Committee will oversee
	the Research Awards Scheme and report to Director
	Learning and Innovation and Academic Board
5.24 Research related Activities and	Academic Board on the recommendation from the
Output	Head of Academic Development and Research and
	Director Learning and Innovation
5.25 Research related policies	Scrutinised by Research and Scholarship Committee
	and Academic Board.
	Approval authority is the Board of Directors



Section 6 Administrative and general authorities and functions

Introduction

Unless expressly provided in this Section 6, the delegations in this Section 6 do not operate to extend the financial delegations given to the named delegates under Section 4 and 5.

6.1 Legal Services	APPROVAL AUTHORITY
6.1.1 Legal Engagement	
a) Appointment of legal counsel for NIDA b) Legal claims - Unlimited c) Legal claims up to \$20,000 (including employment) d) Legal advice more than \$10,000 in fees for single matter e) Legal advice up to \$10,000 in fees for single matter (where the fees exceed \$10,000 during the preparation of the advice, they be reported to the Audit, Risk and Finance. Committee.)	 a) Board of Directors or CEO as delegate b) Audit, Finance and Risk Committee c) CEO d) Member of Audit, Finance and Risk Committee, or NIDA Chair or CEO as delegate e) CEO

6.2 Workplace Surveillance	
6.2.1 Workplace Surveillance	
The Workplace Surveillance Act 2005 (NSW) requires that NIDA has a policy, which sets out the specific basis upon which NIDA may monitor the IT usage of NIDA employees.	
a) Workplace surveillance policy b) Workplace surveillance procedure	a) Board of Directors b) CEO

6.3 Nida Property	
FUNCTION/AUTHORITY	APPROVAL AUTHORITY
6.3.1 Property Leases - New	
a) Unlimited b) Rental up to \$100,000 pa c) Rental up to \$50,000 pa	a) Board of Directors b) CEO c) Chief Finance and Operations Officer
NIDA premises on hire/lease d) Short-term hire – Price list and margin e) Long-term lease over 5 years or over	d) Chief Finance and Operations Officer with Director Commercial Development e) Board of Directors



\$100,000 f) Lease up to 5 years or up to \$100,000 g) Lease less than \$50,000	f) CEO g) Chief Finance and Operations Officer
6.2.2 Property Leases – Exercise Options	CEO
6.2.3 Equipment Leases	
a)Unlimited b)Rental up to \$100,000 pa c)Rental up to \$50,000 pa	a) Board of Directors b) CEO c) Chief Finance and Operations Officer

6.4 Public Announcements	
Function/Authority	APPROVAL AUTHORITY
6.4.1 Public Announcements Making public announcements, statements or presentations to press comments/interviews relating to NIDA in matters where:	
a) high risk reputational and commercial significance to the organisation	a) Board of Directors
b) all other formal public announcements	b) CEO

Section 7 Delegations of Authority Governance

7.1. Breaches of policy

Breaches of this policy may result in consideration being given as to whether it should be considered a breach of discipline. Breaches by the Executive Team or CFOO are reported to the CEO. Breaches by the CEO go to the Board of Directors.

7.2. Governance

The approval authority for the Delegations of Authority is the Board, with the Responsible Officer as the Chief Finance and Operating Officer.



Section 8 Definitions

Academic Board	Means the standing committee of the Board of Directors authorised under clause 47(a) of the NIDA Constitution being the principal
	academic authority in the governance of NIDA.
Accountability	Means an individuals relevant area of responsibility.
Area	
Audit Finance &	Means the standing committee of the Board of Directors authorised
Risk Committee	under clause 47(a) of the NIDA constitution to advise the Board of
	Directors on financial matters, including audit and matters relating
	to risk management at NIDA.
Board of Directors	s Means the Board of NIDA
Delegation	Means the formal granting of authority from the Board of Directors or a
	senior officer to another person or position to make decisions and take
	action on behalf of the Board of Directors.
Executive	Means the Chief Executive Officer (CEO), Chief Finance & Operations
	Officer (CFOO), The Director of Learning & Innovation, Director of
	People & Culture, Director Commercial Development, Director of First
	Nations, Director of Partnerships & Engagement
Executive Team	Means a quorum of four Executives but must include two of CEO,
	CFOO and Director of People & Culture.
NIDA	Means The National Institute of Dramatic Art
Responsible	Means the individual accountable for ensuring compliance with
Officer	delegations, typically an Executive.
Policy	Means the Policy approved by the Board of Directors for managing
Governance	NIDA policies.
Policy	·
-	

Section 9 Consultation

Consultation on this policy has included the CEO, members of the Executive, members of the Finance team and members of the NIDA Board.



Section 10 Change history

Date	Change Description	Reason for Change	Author/s	Version
8/12/18		Approval	1.0	
			authority - Board	b
21/2/19	Section 5	Academic Delegations	Approval	1.1
		authority –		
			Board	
13/5/19 3.4.2, 3.5.1, 3.6.2, 3.6.3	3.4.2, 3.5.1, 3.6.2, 3.6.3	Financial Management	Approval	1.2
		authority –		
			Board	
5/12/19 Updating Director/CEO to CEO		Approval	1.3	
	relevant	authority –		
		Board		
14/5/20 Section 2 – 2.1 – 2.6:	Policy Delegations	Approval	2.0	
	Section 5 –updated	Academic Delegations		
	Academic Leadership delegations. Removed 5.8	•	Board	
12/11/23	delegations. Removed 5.0	Financial Management	Approval	2.1
12/11/25		Tillanolar Managomorit	authority –	۷.۱
			Board	
13/2/25	Updating CFO and		CFOO	2.2
10/2/20	COO to CFOO		0.00	
06/02/25	Updating of definitions		AFR	2.3
	and Sections 3, 4 and 5) 		-

Section 11 Benchmarking and acknowledgements

Logiclation and	
Legislation and	
regulatory framework	